Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	\approx 2022 calendar year, or tax year beginning $$ JUL 1 , $$ 2 0 2 2 $$ and $$ 6	ending J	JUN 30, 2023							
B c	heck if pplicable	C Name of organization		D Employer identifie	cation number						
	Addres	Creative Works									
	Name change	Doing business as 01-0280723									
	Initial return	,	Room/suite								
	Final return/	10 Speirs Street		(207) 87							
_	termin- ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	33,078,964.							
	Ameno return	Westbrook, ME 04092		H(a) Is this a group re							
	Application pendin	F Name and address of principal officer: Maccinew Hickey		for subordinates							
		same as C above		H(b) Are all subordinates in	cluded? Yes No						
<u> </u>	ax-exe	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) o	r 527	If "No," attach a	list. See instructions						
	Vebsit			H(c) Group exemption							
		organization: X Corporation Trust Association Other	L Year	of formation: 1967 N	1 State of legal domicile: ME						
Pa	rt I	Summary	. T.								
ø		Briefly describe the organization's mission or most significant activities: Creat									
anc	Ι ΄	develop innovative, impactful, entrepreneu									
Activities & Governance	l	Check this box if the organization discontinued its operations or dispose		1 1	ets.						
9				3	6						
જ		Number of independent voting members of the governing body (Part VI, line 1b)			446						
ties		Total number of individuals employed in calendar year 2022 (Part V, line 2a)			20						
Ę		Total number of volunteers (estimate if necessary) Total unrelated business revenue from Part VIII, column (C), line 12			0.						
Ac		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.						
	<u> </u>	Net difference business taxable income from Form 990-1, Fart 1, life 11		Prior Year	Current Year						
ne	8	Contributions and grants (Part VIII, line 1h)		1,262,189.	158,397.						
	ı	Program service revenue (Part VIII, line 2g)		24,648,929.	24,832,445.						
Revenue	l	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		995,590.	257,042.						
æ	ı	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		607,230.	542,842.						
	l	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		27,513,938.	25,790,726.						
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.						
	l	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.						
w	45	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		17,287,205.	16,555,475.						
Se	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.						
Expenses	b ·		0.								
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		7,859,993.	8,663,585.						
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		25,147,198.	25,219,060.						
	19	Revenue less expenses. Subtract line 18 from line 12		2,366,740.	571,666.						
Net Assets or Fund Balances			Be	eginning of Current Year	End of Year						
sets	20	Total assets (Part X, line 16)		24,080,172.	25,005,212.						
t As	21	Total liabilities (Part X, line 26)		3,401,831.	3,222,148.						
2	22	Net assets or fund balances. Subtract line 21 from line 20		20,678,341.	21,783,064.						
	rt II	Signature Block			 						
		Ities of perjury, I declare that I have examined this return, including accompanying schedules		•	knowledge and belief, it is						
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of whi	ch preparer	nas any knowledge.							
٥.		Signature of officer		I Date							
Sign		Matthew Hickey, CEO		Duto							
Her	е	Type or print name and title									
				Date Check	PTIN						
Paid		Print/Type preparer's name Joseph R. Byrne Preparer's signature Joseph R. Byrne		03/08/24 of self-employ							
Prep		Firm's name Berry Dunn McNeil & Parker, LLC			1-0523282						
	Only	Firm's address 2211 Congress St		THIII S EIN U	_						
230	J,	Portland, ME 04102	Phone no (2	07)775-2387							
May	the IF	RS discuss this return with the preparer shown above? See instructions		1 Hono Ho. \ 2	X Yes No						

Other program services (Describe on Schedule O.)

including grants of \$ 22,660,031.

Total program service expenses

Form 990 (2022) Creative Works Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			l
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? f "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			,,
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			.,
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			٠,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			_v
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			 ₩
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			_₩
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.		v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b od	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

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Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			37
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		v	
04-	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	040		x
h	Schedule K. If "No," go to line 25a	24a 24b		<u> </u>
	Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
C		24c		
٨	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
2 5a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	254		
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV			Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		ᄓ
	1 1	. —	Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 5	_		
b	Enter the number of Forms w 2d included of line 1a. Enter of inflot applicable	<u>0</u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

(gambling) winnings to prize winners?

Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)							
			Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return 2a 446							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х					
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х				
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b						
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x				
b	If "Yes," enter the name of the foreign country							
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit							
	any contributions that were not tax deductible as charitable contributions?	6a		x				
b	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
	were not tax deductible?							
7	Organizations that may receive deductible contributions under section 170(c).	6b						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b						
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required							
	to file Form 8282?	7c		x				
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d							
е								
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the							
	sponsoring organization have excess business holdings at any time during the year?							
9								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a						
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b						
10	Section 501(c)(7) organizations. Enter:							
а	Initiation fees and capital contributions included on Part VIII, line 12							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b							
11	Section 501(c)(12) organizations. Enter:							
а	Gross income from members or shareholders							
	Gross income from other sources. (Do not net amounts due or paid to other sources against							
	amounts due or received from them.)							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
а	Is the organization licensed to issue qualified health plans in more than one state?	13a						
	Note: See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which the							
	organization is licensed to issue qualified health plans							
С	Enter the amount of reserves on hand							
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X				
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>				
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			X				
excess parachute payment(s) during the year?								
	If "Yes," see the instructions and file Form 4720, Schedule N.							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X				
	If "Yes," complete Form 4720, Schedule O.							
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			1				
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17						
	If "Yes," complete Form 6069.							

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	5		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		ı	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		37	
	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	4=	v	
	The organization's CEO, Executive Director, or top management official	15a	X	
a	Other officers or key employees of the organization	15b	Λ	
16-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
Ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	460		Х
L	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	16a		
b				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed None			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	ls only)	availal	
10	for public inspection. Indicate how you made these available. Check all that apply.	,3 Orny)	avana	JIC .
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	ıd finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	James Flaker - (207) 879-1140			
	10 Speirs Street, Westbrook, ME 04092			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)	organization compensated (C)					(D)	(E)	(F)	
Name and title	Average	(do	Position (do not check more than box, unless person is bo officer and a director/tru				one	Reportable	Reportable	Estimated
	hours per	box				s both	n an	compensation	compensation	amount of
	week						iee)	from	from related	other
	(list any hours for	irecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or d	tee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al trus		yee	mper		1099-NEC)	1000 (120)	and related
	below	Individual trustee or director	Institutional trustee	la e	Key employee	Highest compensated employee	er	'		organizations
	line)	Indiv	Insti	Officer	Key	High	Former			
(1) Matthew Hickey	40.00									
CEO/Past COO				Х				218,667.	0.	45,624.
(2) Heidi Howard	40.00									
Past Executive Director				Х				165,435.	0.	18,212.
(3) Stephen Hawkes	40.00									
HR Director						X		124,769.	0.	40,552.
(4) Patrick Benerugaba	60.00									
Past House Manager						X		125,470.	0.	21,752.
(5) James Flaker	40.00	1							_	
CFO				Х				137,370.	0.	5,988.
(6) Charlie Rowe	40.00									
IT Director						X		108,102.	0.	23,416.
(7) Susan Corbeau	60.00	1								
House Manager						X		100,896.	0.	13,837.
(8) James Harrison	1.00	ļ								
Chairman		Х		Х				0.	0.	0.
(9) Carolyn Faulkner	1.00	ļ		l						
Vice President	1 00	Х		Х				0.	0.	0.
(10) Samuel Marcisso	1.00	٠,		,,					,	•
Treasurer	1 00	Х		Х				0.	0.	0.
(11) Denise Dix	1.00	.,		37					0	•
Secretary (12) Paul Driscoll	1.00	Х		Х				0.	0.	0.
Director	1.00	х						0.	0.	0.
(13) Wayne Messer	1.00	Λ						0.	0.	0.
Director	1.00	x						0.	0.	0.
Director		^						0.	0.	0.
		1								
		1	\vdash		-	\vdash				
		1								
		 			\vdash					
		1								
					\vdash					
		j	1	ı	I	I	I	1	I	

Creative Works 01-0280723 Page 8

	t VII Section A. Officers, Directors, Trus		, <u>.</u>	, , , , , , , , , , , , , , , , , , , 			91100				(=)
	(A)	(B) Average		(C) Position		(D)	(E)	(F)			
	Name and title	hours per		not ch	neck r	more	than d s both		Reportable compensation	Reportable compensation	Estimated amount of
		week					r/trust		from	from related	other
		(list any	ector						the	organizations	compensation
		hours for	Individual trustee or director	ap.			ted		organization	(W-2/1099-MISC	
		related organizations	ustee	truste		gy.	suadi		(W-2/1099-MISC/	1099-NEC)	organization
		below	lual tr	tional		ploye	st com yee	_	1099-NEC)		and related organizations
		line)	ndivic	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
				_	Ū	×	1				
1b	Subtotal								980,709.		0. 169,381.
С	Total from continuation sheets to Part VI	I, Section A							0.		0. 0.
<u>d</u>	Total (add lines 1b and 1c)								980,709.		0. 169,381.
2	Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	000 of reportable	-
	compensation from the organization										Yes No
2	Did the examination list only former officer	director twict	a a l		امصا	0.70		hi~	beet compensated empl	01/00 00	Tes No
3	Did the organization list any former officer,	•		•	•	•		_		•	3 X
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su										3 1
•	and related organizations greater than \$150										4 X
5	Did any person listed on line 1a receive or a										
	rendered to the organization? If "Yes." com	•				-					5 X
Sec	tion B. Independent Contractors	•									
1	Complete this table for your five highest co	mpensated ind	lepe	nder	nt co	ontra	actor	s th	nat received more than \$	100,000 of compe	nsation from
	the organization. Report compensation for	the calendar ye	ear e	ndin	ıg wi	ith c	or wit	hin	the organization's tax y	ear.	
	(A)								(B)		(C)
	Name and business	address						\dashv	Description of s	ervices	Compensation
_	stems Engineering	.1	т.	Λ 4·	1 0 .	1			TM Communities		167 500
120	Exchange Street, Port	land, M	<u> </u>	04.	10.			\dashv	IT Consulting	3	167,588.
								\dashv			
								\dashv			
								」			
								\dashv			

Form **990** (2022)

Form 990 (2022) Creative Works Part VIII Statement of Revenue

		Check if Schedule O contains a response o	r note to any lin	a in this Part VIII			
		Officer if Schedule O contains a response of	Thole to any line	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under
							sections 512 - 514
nts tts		Federated campaigns 1a					
irai our		Membership dues 1b					
s, C	•	Fundraising events 1c					
ar a	•	d Related organizations 1d					
Contributions, Gifts, Grants and Other Similar Amounts	•	Government grants (contributions)	133,126.				
ion	1	All other contributions, gifts, grants, and					
but		similar amounts not included above 1f	25,271.				
ÖĘ	9	Noncash contributions included in lines 1a-1f					
Sol	i	1 Total. Add lines 1a-1f		158,397.			
			Business Code				
σ.	2 :	Net Patient Service Revenue	623990	24,625,019.	24625019.		
Š		Other Program Revenue	623990	207,426.	207,426.		
ser iue	_						
m S							
gra Re							
Program Service Revenue							
_		All other program service revenue		24 922 445			
-		Total. Add lines 2a-2f		24,832,445.			
	3	Investment income (including dividends, interes		242 611			242 611
		other similar amounts)		342,611.			342,611.
	4	Income from investment of tax-exempt bond pro	oceeds				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	a Gross rents 6a					
	ı	Less: rental expenses 6b					
	•	Rental income or (loss) 6c					
		d Net rental income or (loss)					
	7 8	a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 5,777,475.	318,381.				
	1	Less: cost or other basis					
ē		and sales expenses 7b 6,128,898.	52,527.				
en		Gain or (loss) 7c -351,423.	265,854.				
her Revenue		d Net gain or (loss)	·	-85,569.			-85,569.
ē		Gross income from fundraising events (not					
됩		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18					
	ı	Less: direct expenses 8b					
		Net income or (loss) from fundraising events					
		Gross income from gaming activities. See					
		Part IV, line 199a					
		Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
		a Gross sales of inventory, less returns					
		and allowances 10a	1,649,655.				
		Less: cost of goods sold 10b	1,106,813.				
		Net income or (loss) from sales of inventory	, ,	542,842.	542,842.		
			Business Code	·	·		
snc	11 :	a [
nec							
ella vei							
Miscellaneous Revenue	Ì	d All other revenue					
Σ		Total. Add lines 11a-11d					
	12	Total revenue. See instructions		25,790,726.	25375287.	0.	257,042.

232009 12-13-22

Form 990 (2022) Creative Works Part IX Statement of Functional Expenses

Sect	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).											
	Check if Schedule O contains a response or note to any line in this Part IX											
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses							
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21											
2	Grants and other assistance to domestic											
_	individuals. See Part IV, line 22											
3	Grants and other assistance to foreign											
·	organizations, foreign governments, and foreign											
	individuals. See Part IV, lines 15 and 16											
4	Benefits paid to or for members											
5	Compensation of current officers, directors,											
_	trustees, and key employees	591,296.	522,067.	69,229.								
6	Compensation not included above to disqualified											
	persons (as defined under section 4958(f)(1)) and											
	persons described in section 4958(c)(3)(B)											
7	Other salaries and wages	12,761,170.	11,267,081.	1,494,089.								
8	Pension plan accruals and contributions (include											
	section 401(k) and 403(b) employer contributions)	252,178.		28,460.								
9	Other employee benefits	1,962,539.		221,749.								
10	Payroll taxes	988,292.	876,520.	111,772.								
11	Fees for services (nonemployees):											
а	Management											
b	Legal	11,347.	11,068.	279.								
С	Accounting	54,110.		54,110.								
d	Lobbying											
е	Professional fundraising services. See Part IV, line 17	24 067		24 067								
f	Investment management fees	24,067.		24,067.								
g	Other. (If line 11g amount exceeds 10% of line 25,	4,068,852.	3,982,630.	86,222.								
40	column (A), amount, list line 11g expenses on Sch O.)	245,058.	161,589.	83,469.								
12	Advertising and promotion	266,775.	248,582.	18,193.								
13 14	Office expenses	247,876.	87,570.	160,306.								
15	Information technology Royalties	217,070	0773700	100/3001								
16	Occupancy	1,028,802.	974,526.	54,276.								
17	Travel	287,065.	243,246.	43,819.								
18	Payments of travel or entertainment expenses	,	,	,								
	for any federal, state, or local public officials											
19	Conferences, conventions, and meetings											
20	Interest	78,976.	49,659.	29,317.								
21	Payments to affiliates											
22	Depreciation, depletion, and amortization	509,847.	460,303.	49,544.								
23	Insurance											
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)											
а	Service Provider Tax	1,306,954.	1,306,954.									
b	Miscellaneous Expense	265,166.	248,751.	16,415.								
С	Food Expense	210,691.	202,146.	8,545.								
d	Equipment Repairs	57,999.	52,831.	5,168.								
е	All other expenses											
25	Total functional expenses. Add lines 1 through 24e	25,219,060.	22,660,031.	2,559,029.	0.							
26	Joint costs. Complete this line only if the organization											
	reported in column (B) joint costs from a combined											
	educational campaign and fundraising solicitation.											
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2022)							

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			X
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	476,909.	1	935,579.
	2	Savings and temporary cash investments	1,910,690.	2	2,068,999.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	2,566,702.	4	2,577,213.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
Ŋ	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use	306,019.	8	254,759.
Ÿ	9	Prepaid expenses and deferred charges	325,130.	9	341,033.
	10a	, , , , , , , , , , , , , , , , , , , ,			
		basis. Complete Part VI of Schedule D 10a 14,296,560.			
	b	Less: accumulated depreciation 10b 5,948,328.	8,762,637.	10c	8,348,232. 10,085,464.
	11	Investments - publicly traded securities	9,615,199.	11	10,085,464.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	0.	14	269,307.
	15	Other assets. See Part IV, line 11	116,886.	15	124,626.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	24,080,172.	16	25,005,212.
	17	Accounts payable and accrued expenses	1,414,498.	17	1,474,400.
	18	Grants payable	44.6.04.0	18	005 550
	19	Deferred revenue	416,912.	19	237,570.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
Ħ		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons	1 452 525	22	1 112 472
_	23	Secured mortgages and notes payable to unrelated third parties	1,453,535.	23	1,113,473.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	116,886.	٥-	306 705
	00	of Schedule D	3,401,831.	25	396,705. 3,222,148.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here	J, 401, 031.	26	J, ZZZ, 140•
S		· —			
ü	27	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions	20,667,173.	27	21 764 579.
ala	28	Net assets without donor restrictions Net assets with donor restrictions	11,168.	28	21,764,579. 18,485.
ē	20	Organizations that do not follow FASB ASC 958, check here	11,100.	20	10, 103.
뒫		and complete lines 29 through 33.			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
\ss(31	Retained earnings, endowment, accumulated income, or other funds		31	
et/	32	Total net assets or fund balances	20,678,341.	32	21,783,064.
Ž	33	Total liabilities and net assets/fund balances	24,080,172.	33	25,005,212.
	100	Total habilities and flet assets/fully balaries	,,,	- 55	Garage 990 (0000)

Pa	T XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)	1			0,7			
2	Total expenses (must equal Part IX, column (A), line 25)	2	25		9,0 1,6			
3								
4	20							
5	Net unrealized gains (losses) on investments	5		53	3,0	57.		
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,							
	column (B)) 10 21							
Pa	t XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
			_		Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		[2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?			2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,						
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,						
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche							
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the							
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			За		Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		· · ·					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b				
				Form	990	(2022)		

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Creative Works

Employer identification number 01-0280723

Pá	art I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.	
The	organ	nization is not a private found	ation because it is: (F	For lines 1 through 12, cl	heck only	one box.)		
1		A church, convention of ch					I)(A)(i).	
2	一	A school described in sect i					<i>X X Y</i>	
3	Ħ	A hospital or a cooperative		•		/h//1//A//ii	i\	
4	H	A medical research organization					-	the hospital's name
_	ш		ation operated in cor	ijanotion with a noopital	accombca	III SCCIIO		the noopital o name,
_		city, and state:	w the benefit of a col	llaga ar university avend	l ar anarat	ad by a aa	warmantal unit dagariba	ad in
5		An organization operated for		liege or university owned	or operati	ed by a go	vernmental unit describe	ea in
		section 170(b)(1)(A)(iv). (C						
6	\vdash	A federal, state, or local gov	-					
7	Ш	An organization that norma	•	ntial part of its support fr	om a gove	ernmental	unit or from the general إ	oublic described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)					
8	Ш	A community trust describe	ed in section 170(b)((1)(A)(vi). (Complete Part	t II.)			
9		An agricultural research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a land-grant	college
		or university or a non-land-g	rant college of agrice	ulture (see instructions).	Enter the r	name, city	, and state of the college	or
		university:						
10	X	An organization that norma	lly receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membership fees, and	d gross receipts from
		activities related to its exem	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its support f	rom gross investment
		income and unrelated busin	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the organization a	ifter June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)					
11		An organization organized a	and operated exclusi	vely to test for public sat	fety. See	section 50	09(a)(4).	
12		An organization organized a	•	•	•			purposes of one or
		more publicly supported or	· ·	•	•		•	
		lines 12a through 12d that						
á		Type I. A supporting orga	* *					aivina
		the supported organization	· · · · · · · · · · · · · · · · · · ·	•	•	_		
		organization. You must o			majority o	T tire direc	1010 01 1100000 01 110 00	ipporting
k		Type II. A supporting org	- · · · · · · · · · · · · · · · · · · ·		ion with its	e cunnorte	nd organization(s) by hav	vina
•	, _	control or management o	•					-
		organization(s). You mus			arrie persor	iis tilat coi	into of manage the supp	Jorted
		¬ • • • • • • • • • • • • • • • • • • •	-		in connoct	ion with a	and functionally integrate	od with
(<i>,</i>		-				• •	eu witti,
		its supported organization		·				L' (-)
(ı <u> </u>						• • • • • • • • • • • • • • • • • • • •	* *
		that is not functionally int	-		•		•	/eness
		requirement (see instructi	•	•				
•	•	Check this box if the orga					Type I, Type II, Type III	
		functionally integrated, or	• •	nally integrated supporting	ng organiz	ation.		
1		er the number of supported o						
		vide the following informatior (i) Name of supported	about the supporte	d organization(s). (iii) Type of organization	(iv) Is the orga	inization listed	(v) Amount of monetary	(vi) Amount of other
	,	organization	(11) E114	(described on lines 1-10	in your governi	ng document?	support (see instructions)	support (see instructions)
		organization.		above (see instructions))	Yes	No	capport (coo mondonone)	Cappert (Goo mondonono)
_								
Tot	al							

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
_	Public support. Subtract line 5 from line 4.						
	tion B. Total Support		T				
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	•				12	
13	First 5 years. If the Form 990 is for th	· ·		•	•	. , . ,	
S0/	organization, check this box and storetion C. Computation of Publi						
		• • • • • • • • • • • • • • • • • • • •		l (f))			
	Public support percentage for 2022 (I		•	***		14	<u>%</u>
	Public support percentage from 2021 33 1/3% support test - 2022. If the content is the content in the content is the content in the content is the content in the content i					15	% x and
iva	stop here. The organization qualifies						
h	33 1/3% support test - 2021. If the o		-			or more check th	
	and stop here. The organization qual	-					
17a	10% -facts-and-circumstances test						
a	and if the organization meets the fact:	-					
	meets the facts-and-circumstances te			=		-	
h	10% -facts-and-circumstances test	-			-	17a. and line 15 is	
	more, and if the organization meets the	ū				•	. 5, 0 5,
	organization meets the facts-and-circu				-		
18	Private foundation. If the organization		-				;
				, , ,	,		(Form 990) 2022

232022 12-09-22

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not		,	,	, ,	,	
	include any "unusual grants.")	27,090.	411,694.	3189536.	1262189.	158,397.	5048906.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	20113929.	21298135.	20406969.	25256159.	25375287.	112450479
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
	The value of services or facilities furnished by a governmental unit to the organization without charge	00141010	01.50.000	02506505	0.654.03.40	05522604	115400305
	Total. Add lines 1 through 5	20141019.	21709829.	23596505.	26518348.	25533684.	117499385
	Amounts included on lines 1, 2, and 3 received from disqualified persons	1,918.	1,900.	2,200.	2,000.	1,550.	9,568.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
С	Add lines 7a and 7b	1,918.	1,900.	2,200.	2,000.	1,550.	9,568.
	Public support. (Subtract line 7c from line 6.)						117489817
Sec	ction B. Total Support				T		
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	20141019.	21709829.	23596505.	26518348.	25533684.	117499385
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	240,668.	168,065.	169,485.	371,246.	342,611.	1292075.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
С	,	240,668.	168,065.	169,485.	371,246.	342,611.	1292075.
	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is		168,065.	169,485.	371,246.	342,611.	
11	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)	12,095.					12,095.
11 12	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						12,095.
11 12 13	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)	12,095. 20393782.	21877894.	23765990.	26889594.	25876295.	12,095. 118803555
11 12 13 14	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here	12,095. 20393782. the organization's file	21877894. st, second, third, t	23765990 . ourth, or fifth tax y	26889594. Pear as a section 5	25876295。 01(c)(3) organizatio	12,095. 118803555
11 12 13 14 Sec	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here	12,095. 20393782. he organization's file	21877894. rst, second, third, t	23765990 • ourth, or fifth tax y	26889594. Pear as a section 5	25876295. 01(c)(3) organizatio	12,095. 118803555 on,
11 12 13 14 Sec 15	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here Etion C. Computation of Public support percentage for 2022 (12,095. 20393782. he organization's filine Support Per	21877894. rst, second, third, the centage ivided by line 13, contage ivided by line 14, contage ivided	23765990. Fourth, or fifth tax y	26889594. Pear as a section 5	25876295. 01(c)(3) organization	12,095. 118803555 on, 98.89 %
11 12 13 14 Sec 15 16	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here Extion C. Computation of Public support percentage for 2022 (Public support percentage from 2021)	12,095. 20393782. he organization's file ic Support Per line 8, column (f), d	21877894. rst, second, third, formation of the contage ivided by line 13, collil, line 15	23765990. Fourth, or fifth tax y	26889594 • rear as a section 5	25876295. 01(c)(3) organizatio	12,095. 118803555
11 12 13 14 Sec 15 16 Sec	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here control of Public support percentage for 2022 (Public support percentage from 2021 control of Investigation D. Computation of Investigation 10 percentage from 2021 control of the support percentage from 2021 control of Investigation of Investigation 10 percentage from 2021 control of Investigation 2021 control of Investigat	12,095. 20393782. the organization's file ic Support Per line 8, column (f), do I Schedule A, Part street Income	21877894. rst, second, third, formula to the centage ivided by line 13, could be precentage	23765990 • courth, or fifth tax y	26889594 • rear as a section 5	25876295. 01(c)(3) organization	12,095. 118803555 on, 98.89 % 98.91 %
11 12 13 14 Sec 15 16 Sec 17	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here cotion C. Computation of Public support percentage for 2022 (Public support percentage from 2021) Public support percentage from 2021 Cotion D. Computation of Investing the support percentage from 2021 Investment income percentage for 2011	12,095. 20393782. he organization's fining Support Per line 8, column (f), di Schedule A, Part stment Income 1022 (line 10c, column 10c,	21877894. rst, second, third, 1 centage ivided by line 13, cell, line 15 Percentage nn (f), divided by line	23765990 • Courth, or fifth tax y	26889594. year as a section 5	25876295. 01(c)(3) organization 15 16	12,095. 118803555 on, 98.89 % 98.91 % 1.09 %
11 12 13 14 Sec 15 16 Sec 17 18	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here cotion C. Computation of Public support percentage for 2022 (Public support percentage from 2021 investment income percentage from 2011 linestment	12,095. 20393782. he organization's file ic Support Per line 8, column (f), d Schedule A, Part stment Income 022 (line 10c, colur 2021 Schedule A,	21877894. rst, second, third, 1 centage ivided by line 13, cell, line 15 Percentage nn (f), divided by line Part III, line 17	23765990 • Courth, or fifth tax y	26889594 • year as a section 5	25876295. 01(c)(3) organization 15 16	12,095. 118803555 on, 98.89 % 98.91 % 1.09 % 1.04 %
11 12 13 14 15 16 Sec 17 18 19a	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here ction C. Computation of Public support percentage for 2022 (Public support percentage from 2021 investment income percentage from 2031 Investment income percentage from 33 1/3% support tests - 2022. If the more than 33 1/3%, check this box a	12,095. 20393782. he organization's file ic Support Per line 8, column (f), do I Schedule A, Part stment Income 022 (line 10c, colum 2021 Schedule A, eorganization did no not stop here. The	21877894. rst, second, third, formula to the centage ivided by line 13, control to the centage in (f), divided by line 17 in the centage in t	23765990 • Fourth, or fifth tax y	26889594. vear as a section 5	25876295. 01(c)(3) organization	12,095. 118803555 on, 98.89 % 98.91 % 1.09 % 1.04 % 7 is not
11 12 13 14 15 16 Sec 17 18 19a	acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for the check this box and stop here ction C. Computation of Public support percentage for 2022 (Public support percentage from 2021) Investment income percentage from 1031 1/3% support tests - 2022. If the	12,095. 20393782. the organization's fill ic Support Per lline 8, column (f), d I Schedule A, Part stment Income 022 (line 10c, colur 2021 Schedule A, e organization did n nd stop here. The e organization did n	21877894. rst, second, third, for the second state of the second state of the second state of the second state of the second se	23765990. Fourth, or fifth tax y column (f)) The 13, column (f)) The 14, and line iies as a publicly so line 14 or line 19a	26889594. vear as a section 5 15 is more than 3 upported organiza , and line 16 is mo	25876295. D1(c)(3) organization 15 16 17 18 3 1/3%, and line 17 tion re than 33 1/3%, a	12,095. 118803555 on, 98.89 % 98.91 % 1.09 % 1.04 % 7 is not X

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
0-		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
- Fla		
5b		
5c		
6		
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8		
9a		
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10a		
461		
10b	n 990)	2022

Sche	dule A (Form 990) 2022 Creative Works 01-0	28072	3 Pa	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instruction	is).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2022

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

Schedule A (Form 990) 2022

e Excess from 2022

Schedule B

Department of the Treasury

(Form 990)

Schedule of Contributors Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Schedule B (Form 990) (2022)

Internal Revenue Service Name of the organization

Creative Works

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Employer identification number

01-0280723

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Name of organization

Creative Works

D1-0280723

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
1_	Governor's Office of Policy Innovation and the Future 181 State House Station Augusta, ME 04333-0181	\$\$ <u>133,126.</u>	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for	

Page 3

Name of organization Employer identification number

Creative Works

01-0280723

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	Schedule R (Form 990) (2022)

Page **4**

Name of organization **Employer identification number** Creative Works 01-0280723 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

•	● Section 501(c)(4), (5), or (6) organizations: Complete Part III.							
Nan	ne of organization			Emp	loyer identification number			
	Creativ	e Works			01-0280723			
Pa	art I-A Complete if the org	janization is exempt und	er section 501(c) o	or is a section 527 or	ganization.			
2	Provide a description of the organize Political campaign activity expenditively Volunteer hours for political campa	tures		\$	S			
Pa	art I-B Complete if the org	ganization is exempt und	er section 501(c)(3).				
	Enter the amount of any excise tax				3			
	Enter the amount of any excise tax							
	If the organization incurred a section							
4a	Was a correction made?				Yes No			
b	If "Yes," describe in Part IV.							
Pa	art I-C Complete if the org	ganization is exempt und	er section 501(c),	except section 501(c	:)(3).			
1	Enter the amount directly expended	d by the filing organization for sec	ction 527 exempt funct	ion activities \$	S			
2	Enter the amount of the filing organ		· ·					
	exempt function activities				S			
3	Total exempt function expenditures		•					
	line 17b							
4	5 5							
5	Enter the names, addresses and en made payments. For each organiza			-				
	contributions received that were pr				•			
	political action committee (PAC). If			•	o oogregatea tana er a			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0			
		1	1		1			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

Schedule C (Form 990) 2022

(150% of line 2a, column(e))

c Total lobbying expenditures

 d Grassroots nontaxable amount
 e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Schedule C (Form 990) 2022 Creative Works 01-02807 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description			(a)		(b)	
	lobbying activity.	Yes	No	Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or					
	local legislation, including any attempt to influence public opinion on a legislative matter					
	or referendum, through the use of:					
а	Volunteers?		X	-		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X			
	Media advertisements?		X			
	Mailings to members, legislators, or the public?		X			
	Publications, or published or broadcast statements?		X			
	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X			
	Other activities?	Х			389.	
-	Total. Add lines 1c through 1i				389.	
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х			
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5), or sec	ction		
	501(c)(6).			1		
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?					
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3 Dor	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section			tion		
rai	till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered by the section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered by the section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered by the section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered by the section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered by the section 501(c)(6).		•		3 is	
	answered "Yes."	110 011	(b) i dit	A,c	0, 13	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	cal				
	expenses for which the section 527(f) tax was paid).					
а	Current year		2a			
b	Carryover from last year		2b			
С	Total		2c			
3			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and provide the control of the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the reasonable estimate of nondeductible lobbying and provide the carryover to the car					
_	expenditures next year? Taxable amount of lobbying and political expenditures. See instructions					
	t IV Supplemental Information		5			
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	lict): Dort II	Λ lines 1 a	nd 2 (Soo		
	ictions); and Part II-B, line 1. Also, complete this part for any additional information.	1151), Fait 11-	A, III 165 1 a	iiu 2 (366		
	t II-B, Line 1, Lobbying Activities:					
The	Organization pays dues to various associations, a	portio	on of	which		
are	e attributable to lobbying activities.					

Schedule C (Form 990) 2022

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

Creative Works

Employer identification number 01-0280723

Par	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the					
	organization answered "Yes" on Form 990, Part IV, lin	e 6. (a) Donor advised funds	(b) Funds and other accounts			
	Takel assessed as and of season	(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2 3	Aggregate value of contributions to (during year) Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	eed funds			
J	are the organization's property, subject to the organization's	_				
6	Did the organization inform all grantees, donors, and donor a					
	for charitable purposes and not for the benefit of the donor o					
Par						
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).				
	Preservation of land for public use (for example, recrea	tion or education) Preservation o	f a historically important land area			
	Protection of natural habitat	Preservation o	f a certified historic structure			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form				
	day of the tax year.		Held at the End of the Tax Year			
	Total number of conservation easements		l l			
			I I			
	Number of conservation easements on a certified historic stru		2c			
d	Number of conservation easements included in (c) acquired a	•				
•	historic structure listed in the National Register					
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	e organization during the tax			
4	year Number of states where property subject to conservation eas	coment is located				
5	Does the organization have a written policy regarding the per					
Ŭ	violations, and enforcement of the conservation easements it		Yes No			
6	Staff and volunteer hours devoted to monitoring, inspecting,					
			,			
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	tion easements during the year			
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 170	(h)(4)(B)(i)			
	and section 170(h)(4)(B)(ii)?		Yes No			
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense	statement and			
	balance sheet, and include, if applicable, the text of the footn	note to the organization's financial statem	ents that describes the			
Dos	organization's accounting for conservation easements.	i Aut Historiaal Trassures or Of	thay Cimilay Assats			
Par	t III Organizations Maintaining Collections of		ther Similar Assets.			
	Complete if the organization answered "Yes" on Form					
па	If the organization elected, as permitted under FASB ASC 95	•				
	of art, historical treasures, or other similar assets held for pub	, ,	'			
h	service, provide in Part XIII the text of the footnote to its finar					
D	If the organization elected, as permitted under FASB ASC 95 art, historical treasures, or other similar assets held for public					
	provide the following amounts relating to these items:	exhibition, education, or research in full	lerance of public service,			
	(i) Revenue included on Form 990, Part VIII, line 1		\$			
2	If the organization received or held works of art, historical trea					
_	the following amounts required to be reported under FASB A		J , F			
а	Revenue included on Form 990, Part VIII, line 1	· ·	\$			
	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2022			

4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Complete in the organization anowards. The original object in the object						
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value		
1a Land		2,059,500.		2,059,500.		
b Buildings		10,339,001.	4,470,204.	5,868,797.		
c Leasehold improvements						
d Equipment		937,903.	737,886.	200,017.		
e Other		960,156.	740,238.	219,918.		
Total. Add lines 1a through 1e. (Column (d) must equa	8,348,232.					

Schedule D (Form 990) 2022

Part VII	Investments - Other Securities.			<u> </u>
	Complete if the organization answered "Yes"			
(a) Descr	iption of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
. ,	cial derivatives			
	y held equity interests			
(3) Other				
(A)				
(B)				
(C)			+	
(D)			+	
(E)			+	
(F)				
(G) (H)			+	
Total. (Col.	(b) must equal Form 990, Part X, col. (B) line 12.) III Investments - Program Related.			
	Complete if the organization answered "Yes"	on Form 990, Part IV, line		
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
<u>(6)</u>				
<u>(7)</u>				
(8)				
<u>(9)</u>	(h)			
Part IX	(b) must equal Form 990, Part X, col. (B) line 13.) Other Assets.			
1 dit ix	Complete if the organization answered "Yes"	on Form 990 Part IV line	e 11d. See Form 990. Part X. line 15	
	-	Description	Tra. coc romi coc, raitx, inic ro.	(b) Book value
(1)	(4)	Boomption		(b) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	lumn (b) must equal Form 990, Part X, col. (B) line Other Liabilities.	15.)		
	Complete if the organization answered "Yes"	on Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line 25	
1.	(a) Description of liability			(b) Book value
	ederal income taxes			
	eferred Compensation Liab	oility		124,626.
(3) O	perating Lease Liability			272,079.
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				000 -0-
•	<u>lumn (b) must equal Form 990, Part X, col. (B) line</u>	•		396,705.
	ty for uncertain tax positions. In Part XIII, provide			

Schedule D (Form 990) 2022

Sched	ule D (Form 990) 2022 Creative Works			01-	0280723 Page 4
Part	XI Reconciliation of Revenue per Audited Financial Statemen	nts With I	Revenue per Ret	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	26,942,436.
2 /	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
	Net unrealized gains (losses) on investments		533,057.		
b l	Donated services and use of facilities	2b			
c l	Recoveries of prior year grants	2c			
d (Other (Describe in Part XIII.)	2d	642,720.		
	Add lines 2a through 2d			2e	1,175,777.
	Subtract line 2e from line 1			3	25,766,659.
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1	04 05=		
	nvestment expenses not included on Form 990, Part VIII, line 7b		24,067.		
b (Other (Describe in Part XIII.)	4b			04.06
	Add lines 4a and 4b			4c	24,067. 25,790,726.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)	\A/:4b		5	25,790,726.
Part	Reconciliation of Expenses per Audited Financial Stateme	ents with	Expenses per H	etur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			_	AE 027 712
	Total expenses and losses per audited financial statements			1	25,837,713.
	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
	Oonated services and use of facilities				
	Prior year adjustments				
	Other losses		640 700		
	Other (Describe in Part XIII.)		642,720.		642 720
	Add lines 2a through 2d			2e	642,720. 25,194,993.
	Subtract line 2e from line 1			3	23,134,333.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	4a	24,067.		
	nvestment expenses not included on Form 990, Part VIII, line 7b		24,007.		
	Other (Describe in Part XIII.) Add lines 4a and 4b			4-	24,067.
	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			4c 5	25,219,060.
Part	XIII Supplemental Information.			<u> </u>	23/213/0000
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I'	V lines 1h :	and 2h: Part V line 4:	Part	X line 2: Part XI
	d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	,		, i dit	Α, πιο Σ, Γαιτ Αι,
11100 2	a and 45, and 1 art Air, intel 24 and 45. Also complete time part to provide any addit	ionai imom	iation.		
Part	XI, Line 2d - Other Adjustments:				
Cost	of Goods Sold				642,720.
Part	XII, Line 2d - Other Adjustments:				
Cost	of Goods Sold				642,720.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Creative Works

Employer identification number 01-0280723

Pa	art I Questions Regarding Compensation					
			Yes	No		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,					
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.					
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence					
	Tax indemnification and gross-up payments Health or social club dues or initiation fees					
	Discretionary spending account Personal services (such as maid, chauffeur, chef)					
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or					
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,					
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2				
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's					
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to					
	establish compensation of the CEO/Executive Director, but explain in Part III.					
	Compensation committee Written employment contract					
	X Independent compensation consultant X Compensation survey or study					
	X Form 990 of other organizations X Approval by the board or compensation committee					
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
7	organization or a related organization:					
a	Receive a severance payment or change-of-control payment?	4a		х		
h	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X		
c	Participate in or receive payment from an equity-based compensation arrangement?	4c		X		
_	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation					
	contingent on the revenues of:					
а	The organization?	5a		X		
b	Any related organization?	5b		Х		
	If "Yes" on line 5a or 5b, describe in Part III.					
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation					
	contingent on the net earnings of:					
а	The organization?	6a		X		
b	Any related organization?	6b		Х		
	If "Yes" on line 6a or 6b, describe in Part III.					
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	_	v			
_	not described on lines 5 and 6? If "Yes," describe in Part III	7	X			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v		
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u> </u>		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in					
	Regulations section 53.4958-6(c)?	9				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022 Creative Works 01-0280723

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Matthew Hickey	(i)	202,464.	7,825.	8,378.	6,627.	38,997.	264,291.	0.
CEO/Past COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Heidi Howard	(i)	114,935.	30,000.	20,500.	4,485.	13,727.	183,647.	0.
Past Executive Director	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) Stephen Hawkes	(i)	113,005.	6,825.	4,939.	4,192.	36,360.	165,321.	0.
HR Director	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							<u> </u>

Page 2

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 7:

James Flaker, Charlie Rowe, Stephen Hawkes, Matthew Hickey, Susan Corbeau, Patrick Benerugaba and Heidi Howard each received a bonus based on performance outcomes. No portion of the bonuses paid were contingent upon the revenues or net earnings of the Organization.

The Board of Directors engaged the services of an independent CPA/salary and benefits consultant to determine total compensation to be paid to key employees. The consultant presented a report including a comprehensive salary survey and draft rebuttal presumptive checklist per IRS guidelines, which proposed total compensation of the Chief Executive Officer and Executive Director based on the national average of compensation at comparable nonprofit organizations. The Board of Directors reviewed the national comparability data in the report, as well as the sources of the review data, which were incorporated into the checklist. The data also included the most recent U.S. Office of Personnel Management (OPM) Cost of Living and Locality Pay Tables. This review process resulted in a compensation package that included a salary and a performance-based bonus,

Part III Supplemental Information					
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.					
which was based on the prior year's performance measures.					

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

Creative Works

Employer identification number 01-0280723

Form 990, Part I, Line 1, Description of Organization Mission:

delivered by committed and compassionate staff to the extraordinary

people we serve.

Form 990, Part III, Line 1, Description of Organization Mission:

We envision a world without barriers, and we strive towards a standard

of excellence throughout our programs to ensure all participants and

members of Creative Works are supported and fulfilled.

Form 990, Part VI, Section B, line 11b:

The Organization's senior team reviews the 990 prepared by the

Organization's independent CPA firm. Once satisfied, the 990 is sent to

all board members for their review and approval.

Form 990, Part VI, Section B, Line 12c:

The Board of Directors will conduct business so as to avoid any action that may result in or give the appearance of using the agency to achieve private gain or to dispense preferential treatment.

Procedures:

- 1. The Board will periodically review approved vendors and subcontractors
 to determine if any secondary relationships exist. Any such relationships
 will be disclosed and the related Director will recuse him/herself from any
 discussions or votes regarding that vendor or subcontractor.
- 2. Secondary relationships will be disclosed in any requests for proposals

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

 Schedule O (Form 990) 2022

232211 10-28-22

Schedule O (Form 990) 2022 Page 2

Name of the organization

Creative Works

Employer identification number 01-0280723

and resulting bids. The related Director will recuse him/herself from any discussion or votes regarding that request for proposal or bid.

3. The Board shall take no action that results in private gain or preferential treatment. Any action that could have the potential appearance of a conflict will be disclosed and the affected Director will recuse him/herself from any discussion or votes regarding that action.

Form 990, Part VI, Section B, Line 15:

The Board of Directors engaged the services of an independent CPA/salary and benefits consultant to determine total compensation to be paid to key employees. The consultant presented a report including a comprehensive salary survey and draft rebuttal presumptive checklist per IRS guidelines, which proposed total compensation of the Executive Director based on the national average of compensation at comparable nonprofit organizations. The Board of Directors reviewed the national comparability data in the report, as well as the sources of the review data, which were incorporated into the checklist. The data also included the most recent U.S. Office of Personnel Management (OPM) Cost of Living and Locality Pay Tables. This review process resulted in a compensation package that included a salary and a performance-based bonus, which was based on the prior year's performance measures.

Form 990, Part VI, Section C, Line 19:

No other documents are available to the Public.

Form 990, Part IX, Line 11g, Other Fees:

Consulting Fees:

Schedule O (Form 990) 2022

Schedule O (Form 990) 2022 Page **2**

Schedule O (Form 990) 2022	Page 2
Name of the organization Creative Works	Employer identification number 01-0280723
Program service expenses	3,945,765.
Management and general expenses	45,283.
Fundraising expenses	0.
Total expenses	3,991,048.
Contract Services:	
Program service expenses	36,865.
Management and general expenses	40,939.
Fundraising expenses	0.
Total expenses	77,804.
Total Other Fees on Form 990, Part IX, line 11g, Col A	4,068,852.
Form 990, Part X, Line 10: Land, Buildings, and Equipment Section 1.263 (a)-3(n) Election:	
Creative Works	
10 Speirs Street	
Westbrook, ME 04092	
EIN: 01-0280723	
Creative Works is electing to capitalize repair and mainte	nance costs
under Regulation Section 1.263(a)-3(n).	